

# Long-Term Forecast 2026/27 – 2030/31

Presented to: Board of Directors

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# Long-term Forecast

## Assumptions

Ministry Revenues	<ul style="list-style-type: none"> <li>➤ Conservative increase of 2% per year</li> <li>➤ \$0 One-Time funding included</li> <li>➤ No ministry intervention / base funding adjustment estimated</li> </ul>
Non-Ministry Revenues	<ul style="list-style-type: none"> <li>➤ 1% per year increase</li> </ul>
Salaries	<ul style="list-style-type: none"> <li>➤ 3% cost of living adjustment per year</li> </ul>
Interest	<ul style="list-style-type: none"> <li>➤ OFA Loan: 15-year term loan</li> <li>➤ MRI Loan: Assumes no prepayment</li> <li>➤ Full utilization of bank LOC</li> </ul>
Medical/Surgical Supplies and Gases	<ul style="list-style-type: none"> <li>➤ Assumes 3% annual inflation</li> </ul>
Other Supplies	<ul style="list-style-type: none"> <li>➤ Assumes 3% annual inflation</li> </ul>
Capital Acquisitions	<ul style="list-style-type: none"> <li>➤ Assumes capital acquisitions are fully funded by deferred capital contributions. No redevelopment costs included.</li> </ul>

# Long-term Forecast

Statement of Operations	Recommended BUDGET 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31
<b>Revenue</b>					
Ministry	\$75,052	\$76,089	\$77,146	\$78,225	\$79,325
Non-Ministry	5,544	5,796	5,830	5,863	5,897
<b>Revenue Total</b>	<b>80,596</b>	<b>81,885</b>	<b>82,976</b>	<b>84,088</b>	<b>85,222</b>
<b>Expense</b>					
Salaries & Benefits	62,162	64,027	65,948	67,926	69,964
Medical Staff Remuneration	11,620	11,626	11,632	11,638	11,644
Drugs & Medical Gases	1,324	1,363	1,404	1,446	1,490
Supplies Medical/Surgical	5,970	6,149	6,333	6,523	6,719
Supplies & Other	17,185	18,200	18,746	19,309	19,888
Interest	1,108	945	884	820	753
Amortization Expense	3,643	3,643	3,643	3,643	3,643
<b>Expense Total</b>	<b>103,011</b>	<b>105,953</b>	<b>108,590</b>	<b>111,305</b>	<b>114,100</b>
<b>Operating Deficit</b>	<b>(22,416)</b>	<b>(24,068)</b>	<b>(25,615)</b>	<b>(27,217)</b>	<b>(28,878)</b>

# Financial Health

