Perth and Smiths Falls District Hospital
Board of Directors Meeting
Tuesday, September 22nd, 2026
Via GWM Boardroom and Teams at 7:30 a.m.

Present:	K. Kelly, M. Cohen, I. Boyle, R. Dyke, Dr. Morell, E. Farrell, K. Clupp, M. Hallam, W. Bromm, A. Pellerin and K. Fair
Teams:	S. Anderson, S. Gauthier, Dr. Wahay, B. Smith, Dr. MacDonald, M-A Gagné, and H. Mostamandi
Regrets:	L. Goos, J. Church, S. Pankow, J, Brown and M-L Hussak
In Attendance:	C. Rustan, Recording Secretary

1. Call to Order – R. Dyke
R. Dyke called the meeting to order at 07:30 a.m.

2. Approval of Agenda – R. Dyke
The September 22nd, 2026 open session Board agenda was approved by consensus.
CARRIED.

3. Program Presentation
Nil.

4. Education Presentation

4.1 Capital Redevelopment – M. Cohen
M. Cohen shared that the Ministry of Health requires that the hospital must provide 2 additional redevelopment options (other than greenfield Perth redevelopment). Initial consultations are underway with RPG and the Future State sessions will take place next in October. Invitations to all the sessions have been extended to all members of the hospital management team, all members of the MAC as well as the Foundation staff.

M. Cohen shared that a Capital Committee will not be developed until the funds have been cleared.

5. Chair's Remarks – R. Dyke
R. Dyke welcomed everyone back to the Board after breaking for the summer.

R. Dyke reminded the Board, that the Hospital is a two-site model and therefore all Board of Directors meetings will be held in Perth and all Board Sub-Committee meetings will be held in Smiths Falls.

The Board will continue at a Governance level while supporting management and maintaining open and respectful discussions.

R. Dyke reminded the Board that there is an expectation that the board supports the Foundation.

6. Declaration of Conflict of Interest – R. Dyke
R. Dyke reminded members to declare any conflicts of interest as they arise.

7. Action Items

7.1 Chief of Staff Report
The Chief of Staff report was included in the package.

7.2 Medical Staff Report
The Medial Staff report was included on the Board Portal.

8. Closed Session
THE PSFDH Board of Directors moved into closed session by consensus at 7:56 a.m.
CARRIED.

THE PSFDH Board of Directors moved out of closed session by consensus at 7:58 a.m.
CARRIED.

Closed Session Resolutions:

- **Chief of Staff Report - Professional Staff Appointments/Reappointments**
  RESOLUTION No. 11/26

  THAT the PSFDH Board of Directors adopt the Chief of Staff report (Professional Staff Appointments from September 8th, 2026) from the Closed Session. The report was approved by consensus.
  CARRIED.

9. Approval of Agendas

9.1 Consent Agenda

a) PSFDH Board of Directors Minutes – June 23rd, 2026 *
The June 23rd, 2026 minutes were included in the package and approved by consensus.

b) CEO Report – M. Cohen *
The CEO Report was included in the package.

c) PSFDH Foundation Report – M. Hallam *
The PSFDH Foundation Report was included in the package.

d) Communications & Development Report - S. Anderson *
The Communications & Development Report was included in the package.

e) Board Quality Committee Report – I Boyle *
The Board Quality Committee Report was included in the package.

10. Finance Committee

10.1 Finance Report – S. Gauthier and E. Farrell *
E. Farrell shared that the increased funding has improved the budgeted operating deficit from $22.6M to $16.7M. The hospital has received the remaining balance from the Foundation to finalize the MRI Campaign.

Ontario Health has indicated there will likely be some form of Hospital Annual Planning Submission process this year. Details and timelines are not yet known; however, the process may require Board approval, and the Committee will be kept apprised.

10.2 Finance Statements and Dashboard – S. Gauthier and E. Farrell *
The Financial Statements and Dashboard were included in the package.

11. New Business

11.1 Strategy Scorecard – Excellent Experience – H. Mostamandi
H. Mostamandi shared that the plan is to continue to improve the Nursing Model of Care. In 2026/2027 the goal is to focus on Early Warning Systems, Trauma Informed Care and doing an RN/RPN scope review.

12. Information Items

a) Board Reporting Schedule – M. Cohen
The board reporting schedule was included in the Board package.

b) Board Philanthropy – S. Anderson
S. Anderson reminded the Board that the Board has a responsibility to support the Foundation by giving an annual donation, and to date, only 45% of the Board has completed that obligation.

The Board would like to be able to confidently say that our Board 100% supports the Foundation by contributing back to the hospital. The amount of the donation does not matter; it's about the whole Board supporting the Foundation/Hospital, as one of the most common questions from Big Donors, is whether our Board is 100% financially supportive of the Foundation/Hospital.

M. Hallam will continue to work on meeting with the remaining Board members. Discussion ensued regarding an annual donation and the purchase of a bed for the hospital; it was noted that these are two separate requests.

13. Next Meeting Date
Tuesday, October 27th, 2026 at 7:30am in the GWM Boardroom and via Teams.

14. Adjournment
THAT the September 22nd, 2026 Perth and Smiths Falls District Hospital Board of Directors' meeting be adjourned at 8:49 a.m.
CARRIED.

R. Dyke, Chair

M. Cohen, Secretary