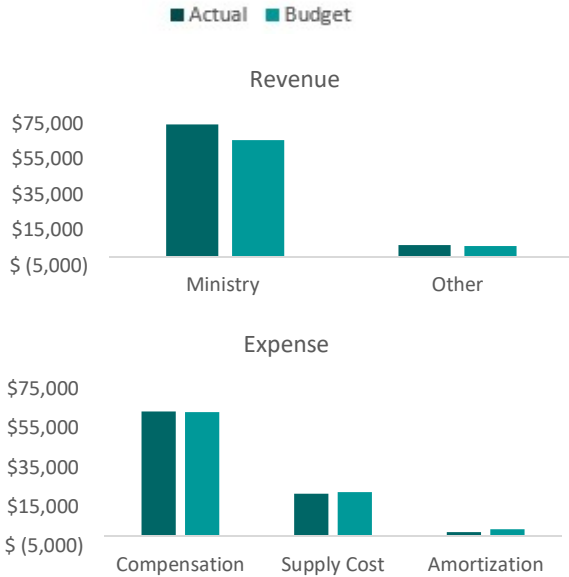


# JANUARY FINANCIAL DASHBOARD

(in thousands of dollars)

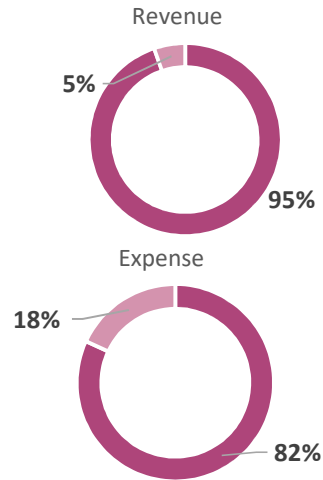


## YTD PERFORMANCE

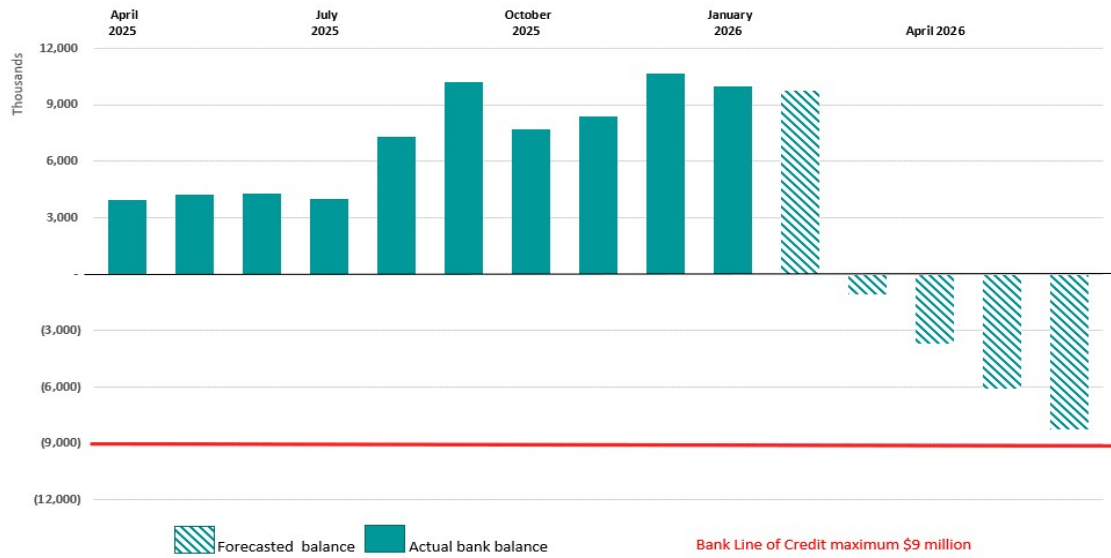


## BUDGET REMAINING

■ % Annual Budget Utilized ■ % Budget Remaining  
 Target Utilization 10 Months YTD = 84%



## CASHFLOW FORECAST



### CURRENT RATIO

0.69

### CASH AVAILABLE

\$4,659

### OPERATIONS MARGIN

-8%

### DEBT

Short-Term \$ 1,056  
 Long-Term \$ 15,391

### WORKING CAPITAL

(\$8,236)

### TOTAL DEBT TO ASSETS

1.12

**PERTH AND SMITHS FALLS DISTRICT HOSPITAL**  
**Consolidated Statement of Operations - For the period ended January 31, 2026**  
(in thousands of dollars)

(\$ in thousands)	10 MONTHS YTD				Annual Budget	VARIANCE ANALYSIS
	Actual	Budget	Variance Fav/(Unfav)			
<b>Revenue</b>						
Ministry	\$ 74,804	\$ 65,896	\$ 8,908	\$ 78,602		<i>Favourable due to one-time pressure funding \$5.9M, increased hospital allocation vs. budget \$748k YTD, Increased ERAFA + HOCC base \$2.7M offset by unfavourable QBP revenues (\$551k)</i> <i>Favourable due to timing of uninsured Patient revenues (Out of Country/Province), offset by lower usage preferred accommodations. Additional favourability due to unbudgeted LCMH Grants (Bridge House) \$400K, offset by expenses.</i>
Other	\$ 6,546	\$ 6,061	\$ 485	\$ 7,230		
<b>Total Revenue</b>	<b>\$ 81,350</b>	<b>\$ 71,957</b>	<b>\$ 9,393</b>	<b>\$ 85,832</b>		
<b>Expenses</b>						
Compensation	\$ 63,611	\$ 63,343	\$ (268)	\$ 75,556		<i>Favourable salaries and benefits due to vacancies and favourable overtime, partially offset by shifts staffed with agency. Current month favourability continued to reduce due to additional staffing for surge spaces, increased sick time and paid leave. Unfavourable ERAFA + HOCC (funded by revenues)</i> <i>Favourability driven by lower than expected interest charges, timing of execution of annually budgeted contracts, unused Lumeo contingencies.</i>
Supply Cost	\$ 21,708	\$ 22,549	\$ 841	\$ 26,897		
Amortization	\$ 2,220	\$ 3,692	\$ 1,472	\$ 4,403		<i>Favourable due to timing of Lumeo project capitalization.</i>
<b>Total Expense</b>	<b>\$ 87,539</b>	<b>\$ 89,584</b>	<b>\$ 2,045</b>	<b>\$ 106,857</b>		
<b>(Deficit) before Bldg Amort*</b>	<b>\$ (6,189)</b>	<b>\$ (17,627)</b>	<b>\$ 11,438</b>	<b>\$ (21,025)</b>		
<b>Net Consolidated (Deficit)</b>	<b>\$ (6,578)</b>	<b>\$ (18,092)</b>	<b>\$ 11,514</b>	<b>\$ (21,580)</b>		
<b>Hospital Operations Margin %</b>	<b>-8%</b>	<b>-24%</b>				

\* Net operations deficit, as per ministry definition before building amortization

**PERTH AND SMITHS FALLS DISTRICT HOSPITAL**  
**Consolidated Statement of Operations**  
**Period: January 31, 2026**

(in thousands of dollars)

	JANUARY 2026		
	Period Actual	Period Budget	Var Fav/(Unfav)
<b>Revenues</b>			
Ministry revenue	\$ 8,457	\$ 6,675	\$ 1,783
Other patient services	\$ 153	\$ 140	\$ 14
Recoveries and other	\$ 516	\$ 265	\$ 251
Amortization of equipment grants & donation	\$ 210	\$ 210	\$ 1
<b>Total Revenue</b>	<b>\$ 9,336</b>	<b>\$ 7,290</b>	<b>\$ 2,047</b>
<b>Expenditures</b>			
Salaries, wages and benefits	\$ 6,055	\$ 5,680	\$ (375)
Medical staff remunerations	\$ 828	\$ 737	\$ (91)
Medical/surgical supplies	\$ 495	\$ 492	\$ (3)
Drugs	\$ 150	\$ 108	\$ (42)
Other supplies and services	\$ 1,603	\$ 1,586	\$ (17)
Interest	\$ 66	\$ 97	\$ 32
Amortization of equipment	\$ 303	\$ 374	\$ 71
<b>Total Expenditures</b>	<b>\$ 9,500</b>	<b>\$ 9,074</b>	<b>\$ (425)</b>
<b>Operations Surplus/(Deficit)</b>	<b>\$ (163)</b>	<b>\$ (1,784)</b>	<b>\$ 1,622</b>
Non-shareable building grant/depreciation	\$ 47	\$ 47	\$ -
<b>Net Consolidated Margin Surplus/(Deficit)</b>	<b>\$ (210)</b>	<b>\$ (1,831)</b>	<b>\$ 1,622</b>