

PERTH AND SMITHS FALLS DISTRICT HOSPITAL

Board of Directors' Meeting
Tuesday, June 28, 2011
Main Boardroom, GWM Site
07:30 hours

PRESENT: J. Brown, Dr. C. Ehrat, C. Beckett, L. Evans, L. Hendriks, W. Johnson, Dr. S. Muldowney, Dr. P. Roney, M. Ross, R. Schooley, *L. Sparks, Chair*, D. Staples, T. Stepanuik, B. Strachan, K. Van Der Meer

REGRETS: L. Bisonette

IN ATTENDANCE: B. Allen, Vice President, Finance & Support Services, K. Kelly, Recording Secretary, C. Cassidy-Gifford, Manager, Quality, B. Shaw for M. Guitard, President, GWM Auxiliary,

1. CALL TO ORDER

The meeting was called to order by L. Sparks at 7:36 a.m.

2. CHAIR'S REMARKS

L. Sparks thanked everyone for attending today's meeting. He thanked L. Hendriks for speaking at recent Annual General Meeting of the GWM Foundation. He also reported that he will be meeting with T. Hudak, Ontario Conservative Party leaders. He confirmed that W. Turner, (A) Chair, South East LHIN Board of Directors will be attendance at today's AGM.

L. Sparks provided an update on the progress with Brockville General Hospital (BGH). He advised that there will be no opportunity to schedule a board to board meeting until September. However, informal meetings with the CEOs and Chairs will take place in July.

L. Sparks also reported that the SFCH Foundation has requested that a letter be prepared regarding the turnover of funds (\$450,000) to the hospital. He noted that the SFCH Foundation will draft the letter for the hospital's review and signature.

He advised that the Executive Committee of the Hospital Board will meet with the South East LHIN "executive" in mid to late July.

At this point, he then invited B. Shaw to present the report of the GWM Auxiliary on behalf of M. Guitard, President.

C. Beckett introduced Wayne Johnson who is a new member of the board. She noted that he recently retired to the area from Toronto and brings with him strong human resources skills.

3. APPROVAL OF AGENDA

RESOLUTION No. 64/11

*MOVED by L. Hendriks
SECONDED by D. Staples*

THAT the agenda for the June 28, 2011 Board of Directors' meeting be approved as circulated.

CARRIED.

4. DECLARATION OF CONFLICT OF INTEREST

Nil.

5. CONSENT AGENDA

At this point, L. Sparks asked the members to review the consent agenda items and information and to bring forward any items that should be moved to the open meeting for comment and/or discussion.

RESOLUTION No. 65/11

*MOVED by J. Brown
SECONDED by B. Strachan*

THAT the Consent Agenda be approved as presented.

CARRIED.

Dr. Roney stated that there was a change to be made to the minutes of May 24, 2011. He noted that the privileges were incorrectly stated and asked that they be amended in the minutes. The members agreed to this change and the following motion was put forward.

RESOLUTION No. 66/11

*MOVED by R. Schooley
SECONDED by J. Brown*

THAT the Board of Directors of the Perth and Smiths Falls District Hospital move to rescind the motion contained in the Minutes of May 24, 2011 regarding physician privileges.

CARRIED.

L. Sparks advised that the corrected minutes will be brought forward for approval at the next Board of Directors' meeting.

6. ACTION ITEMS

6.1 President & CEO Report – T. Stepanuik

T. Stepanuik referred the members to the "President & CEO Report" included in the meeting materials. He highlighted the following items:

- Bill 160 *Occupational Health & Safety Act* will undergo changes;
- PSFDH has on-boarded with 3SO. He offered his thanks to B. Allen and K. Harris for overseeing this transition. K. Harris will act in the capacity of manager of dietary and housekeeping;
- Inquiries have been received regarding back office integration services. Hospitals are required to have a formal plan in place for August 1, 2011. PSFDH has indicated to the LHIN that it would be a host agency.
- Reg. 965 *Public Hospitals Act* – changes will be forthcoming this year regarding nurse practitioners and further changes will be implemented next July. A brief discussion ensued.
- *Freedom of Information & Protection of Privacy Act* – the hospital continues to prepare for January 2012. T. Stepanuik anticipates a number of requests.
- T. Stepanuik thanked Dr. Muldowney for her input and direction regarding changes to the physicians' lounge. He advised that a design is in place to reconfigure the space.

Discussion ensued regarding the back office integration initiative. T. Stepanuik advised there is no compensation for providing back office integration from the LHIN, however, there may be compensation from the transfer payment agencies.

B. Strachan requested confirmation that the financial information received from 3SO was being received by the hospital as it had been included and then removed from board meeting materials. T. Stepanuik confirmed that the information from 3SO continues to be received and reviewed by B. Allen and himself. He added that the monthly statements are now provided quarterly.

RESOLUTION No. 67/11

MOVED by J. Brown

SECONDED by B. Strachan

THAT the Perth and Smiths Falls District Hospital Board of Directors' hereby accepts the report of the President & CEO.

CARRIED.

6.2 CHIEF OF STAFF REPORT – DR. P. RONEY

Dr. Roney provided his Chief of Staff report to the members. He noted the following points:

- Clinical services roadmap – a meeting was held last week with six (6) of the roadmap groups; various items were provided for review with a full package to come in July from the SE LHIN;
- all initiatives will be reviewed on the same timeline with the exception of surgery (it is on a separate schedule.)
- he noted that the cardiovascular team is very strong. This group provided a presentation at the recent meeting.
- Mental Health & Addictions – a presentation was also received related to triaging patients. He stated that the main problem is the “acute Form 1” patient with the issue of having no place/facility to send them. He added that there no mention of this in the presentation. Dr. O’Connor will speak to this as ED Lead.
- Dr. Roney reported that the Restorative Team discussed current problems with accessing geriatrics.
- ED wait times group provided a presentation. Dr. Roney noted that this is not an issue for PSFDH as we continue to do very well and will continue to work on this in-house.

Dr. Roney then reported that the timeline sets out that the draft plans will be shared with the medical staff for their feedback. The report will then go to the SE CHEF group in September; return to the hospital boards and then back to the South East LHIN.

He then advised that the hospital changed its policy regarding paediatric anaesthesia. The hospital has updated the age and weight policy to 8 years and or 40 lbs.

Physician recruitment efforts are on going with a few candidates expressing interest in the hospital and area.

Discussion ensued regarding the clinical services roadmap, specifically, the surgical services initiative. D. Staples commented that communities have forwarded their support against changes to surgical services and asked if the LHIN has made a formal statement on such support. Dr. P. Roney advised that the LHIN’s response was to remove surgical services from the plan and it (the LHIN) will consider it separately. L. Sparks added that P. Huras has indicated that the motions and letters would have an overall impact on the decision making.

T. Stepanuik outlined the revised timelines for the clinical services roadmap plan and indicated the following:

- July 6 – LHIN has committed to distributing six (6) plans to the members of SECHEF;
- July 20 – a special meeting of the SE CHEF will take place;
- each hospital will review the plans over the summer;
- September 21 – a joint meeting will be held on September 21 to discuss the drafts;
- October 19 – LHIN is expecting that the hospital boards will have reviewed and provided feedback;
- November – LHIN expectation that hospital boards will have further discussion;
- January 2012 – LHIN board is expecting to receive recommendations.

T. Stepanuik will seek a resolution for each of the six plans and not one “blanket” resolution. He added that each plan will have various cost implications.

RESOLUTION No. 68/11

*MOVED by D. Staples
SECONDED by R. Schooley*

THAT the Perth and Smiths Falls District Hospital Board of Directors hereby accepts the report of the Chief of Staff.

CARRIED.

6.3 Quality & Risk Management Framework – L. Hendriks

L. Hendriks reported on the quality & risk management framework (included in package). She noted that a great deal of work and information has been compiled into this document by C. Cassidy-Gifford and the Senior Leadership Team. She added that the plan is very inclusive of many aspects of the hospital. The three year plan has been linked to the strategic plan. She stated that the plan includes the existing quality priorities (as set out in the strategic plan); all accreditation dimensions; patient safety areas; measurement of the balanced scorecard; and leadership, education and training.

RESOLUTION No. 69/11

*MOVED by L. Hendriks
SECONDED by R. Schooley*

THAT the Perth and Smiths Falls District Hospital Board of Directors hereby accepts the recommendation of the Board Quality Committee and adopts the Quality & Risk Management Framework as presented.

CARRIED.

6.4 2011/2012 Capital Budget – R. Schooley/B. Allen

R. Schooley referenced the capital budget as prepared by the Senior Leadership Team. He noted that this document has been shared with the GWM Foundation (prior to board approval) for their (GWM Foundation) annual general meeting. He explained the differential of capital needs between sites. He noted that as the Smiths Falls Site is under redevelopment, a significant amount of new equipment has already been purchased.

B. Allen added that the list has not yet been shared with the SFCH Foundation. T. Stepanuik provided the rationale for the advance notice of the list to the GWM Foundation. He noted it was due to the timing of their annual meeting last week. The GWM Foundation expressed their desire to share with their members their capital plan for the coming year. Discussion ensued.

T. Stepanuik reported that GWM Foundation is considering, as part of the capital request, a new Diagnostic Imaging room (\$500,000). The project may be adopted over two years.

Discussions have taken place with both foundations to apprise them of the amounts and expectations regarding the capital equipment list.

T. Stepanuik further confirmed that to date, there has been no cheque presentation for the purchase of the computer on wheels. L. Sparks commented that the hospital will need to raise a further \$1 million for redevelopment of the Smiths Falls Site.

RESOLUTION No. 70/11

*MOVED by R. Schooley
SECONDED by D. Staples*

THAT the Perth and Smiths Falls District Hospital accepts the recommendation of the Finance Committee to approve the 2011/2012 capital budget in the amount of \$1,411,550.

CARRIED.

6.5 Operational Review Briefing Note – R. Schooley/T. Stepanuik

R. Schooley provided the background information on the financial situation. He then referred the members to the briefing note provided to the board members and put forward the motion as it was discussed at the recent Finance Committee meeting.

J. Brown questioned what the “voluntary” process was. T. Stepanuik advised that it is a “show me” type review. L. Sparks added that the hospital is looking to have a meeting between the hospital and South East LHIN executives. He anticipates receiving a meeting date with the LHIN Board Executive today. Discussion ensued regarding the LHIN requirement of a rigorous analysis to receive further funding as the LHIN does not want to set a precedent on such matters.

C. Beckett suggested that the board reconsider the date outlined in the briefing note as the LHIN should have ample time to review information. T. Stepanuik referred the members to the letters sent to the LHIN and commented that the Hospital should take advantage of the LHIN’s offer for a review.

T. Stepanuik is confident that the outcome of the review will support the position of the hospital as the data that the hospital utilizes is supplied by the LHIN and Ministry of Health & Long-Term Care.

Discussion ensued regarding multi-site issues. T. Stepanuik advised that the funding formula does not take into account the multi-site organizations. He added that the hospital did receive base funding in 2006 related to fixed costs for running a multi-site organization.

RESOLUTION No. 71/11

*MOVED by R. Schooley
SECONDED by B. Strachan*

THAT the Board of Directors of the Perth and Smiths District Hospital accepts the recommendation of the Finance Committee to embark upon the voluntary analysis process, as offered by the South East LHIN, with the South East LHIN with the intent to have the analysis completed for August board meeting;

FURTHER that the PSFDH Board of Directors request that the South East LHIN Executive Committee of the board meet with the PSFDH Executive Committee of the board to discuss the funding and financial issues at a governance level;

FURTHER that the PSFDH Board of Directors formally apprise the South East LHIN that due to underfunding the organization is unable to achieve a balanced operating position without compromising the mission (which is considered to be unreasonable) and it is unreasonable to erode clinical programs for the 2011/12 fiscal year;

AND FURTHERMORE, should no progress be made with the South East LHIN regarding funding by the August Board meeting that the Board escalate its advocacy efforts.

AND that the engagement of services of an external firm to perform an Operational Review on the PSFDH be deferred.

CARRIED.

L. Evans asked, per the comment in the LHIN CEO Report, if the hospital will proceed with plans to move to the Champlain. It was agreed that the hospital will not be moving forward on this at this point.

6.6 Delay Claim Firm – K. Van Der Meer

This item was deferred to later in the meeting, due to the absence of K. Van Der Meer.

7 CLOSED SESSION

At this point, the meeting of the Board of Directors moved to a closed session.

RESOLUTION No. 72/11

*MOVED by L. Evans
SECONDED by L. Hendriks*

THAT the Perth and Smiths Falls District Hospital Board of Directors' hereby move in camera at 8:24 a.m.

FURTHER that K. Kelly, Recording Secretary and B. Allen, VP, Finance and Support Services remain for the duration of the in camera session.

CARRIED.

RESOLUTION No. 73/11

*MOVED by M. Ross
SECONDED by L. Evans*

THAT the Perth and Smiths Falls District Hospital Board of Directors hereby move out of the in camera session at 8:45 a.m.

CARRIED.

Based on the closed session discussion, the following motions were put forward.

RESOLUTION No. 74/11

MOVED by M. Ross

SECONDED by D. Staples

THAT the Board of Directors of the Perth and Smiths Falls District Hospital hereby accepts the recommendation of the Medical Advisory Committee as put forward by Dr. P. Roney, Chief of Staff and approves the following applications for privileges:

- **Dr. Wade Brockway** 2011 renewal for courtesy privileges in Emergency Medicine
- **Dr. Karam Dhami** request for courtesy privileges in Emergency Medicine
- **Dr. Brent Wolfrom** request for courtesy privileges in Emergency Medicine
- **Dr. Erin Savage** request for courtesy privileges in Emergency Medicine
- **Dr. J. Trollip** request for courtesy privileges in Emergency Medicine
- **Dr. A.P. Bartleman** request for courtesy privileges in Family Medicine and Emergency Medicine
- **Dr. Lucas Gil** request for courtesy privileges in Anaesthesia
- **Dr. M. Rauh** request for courtesy privileges in Pathology
- **Dr. Erin Jamieson** request for courtesy privileges in Family Medicine
- **Dr. Shawn Amyot** request for courtesy privileges in Family Medicine
- **Dr. Carl Zlak** request for courtesy privileges in Diagnostic Imaging
- **Dr. Steve Ho** request for courtesy privileges in Internal Medicine

CARRIED.

RESOLUTION No. 75/11

MOVED by L. Hendriks

SECONDED by L. Evans

THAT the Perth and Smiths Falls District Hospital Board of Directors hereby adopts the CEO objectives and the new evaluation framework.

CARRIED.

RESOLUTION No. 76/11

MOVED by M. Ross

SECONDED by L. Evans

WHEREAS the Perth and Smiths Falls District Hospital (the "Hospital") formally requested (via a letter dated February 22, 2011- attached) the turnover of \$700,000 from the Smiths Falls Community Hospital Foundation (the "Foundation");

AND WHEREAS the Foundation agreed to do so in the form of a \$250,000 transfer for CT Scan (received on April 29, 2011) as well as a \$450,000 transfer yet to be received toward the Smiths Falls Site redevelopment project (the "Project") and the transfer is expected to be received once the Hospital has forwarded a letter to the Foundation confirming that it will release any funds received from area municipalities received by the Hospital in support of the Project;

AND WHEREAS the Hospital, as of June 24, 2011, is projecting a financial shortfall of approximately \$1,000,000 (once the \$450,000 has been received from the Foundation) regarding the Project;

AND WHEREAS the Ministry of Health & Long-Term Care (the "Ministry") has fulfilled its financial commitment of \$36.1 million (other than the standard holdback);

AND WHEREAS the Hospital is negotiating with the Ministry to fund various change orders, per Ministry policy;

*AND WHEREAS the Hospital desires to mitigate any financial shortfall associated with the Smiths Falls site redevelopment project and the need for any financing;
AND WHEREAS the Project is scheduled (based on the most recent Aecon sequencing schedule) to be completed in November/December of 2011;*

THEREFORE, BE IT RESOLVED that the Hospital Board of Directors hereby agree to formally request that the Smiths Falls Community Hospital Foundation turnover (once the \$450,00 has been received) as soon as possible, but no later than August 30, 2011, an additional amount of \$550,000 to be designated for the Project;

AND FURTHERMORE that the Hospital impress on the Foundation the importance of it adopting a fundraising strategy to secure the outstanding shortfall.

CARRIED.

D. Staples commented that should the motion be supported this morning, the board (L. Sparks) consider delivering the letter as this may assist in improving the relationship with the Foundation. L. Sparks advised that he is in the practice of contacting the foundation prior to sending off correspondence. R. Schooley suggested presenting the letter at a Foundation board meeting. Discussion ensued regarding amending the proposed dates. The members agreed to leave the dates as presented.

9. BUSINESS ARISING FROM MINUTES

9.1 South East Local Health Integration Network

9.1.1 Clinical Services Roadmap

- discussed earlier in meeting.

9.1.2 SE CHEF Meeting

9.1.3 Clinical Leaders Meeting

- discussed earlier in meeting.

9.2 Family Physician Shortage – Smiths Falls – Update

L. Sparks reported that the larger working group has not met since the last board meeting. D. Staples provided an update on the task force (as chaired by B. Cheetham, Economic Development Officer) and noted that most updates are contained in the recent press release.

T. Stepanuik indicated that there have been no new developments in terms of leads. The organization continues to cultivate these relationships. The task force is presently seeking a community representative. He added that this task force will replace the existing hospital committee. T. Stepanuik stated that the hospital will continue to demonstrate leadership in recruitment. It is anticipated that the working group will meet during the summer months. L. Sparks indicated that he would like the committee to continue.

R. Schooley reported that in speaking with P. McKenna, Executive Director, Merrickville & District Community Health Center (MD CHC) that he, P. McKenna, would like to conduct an analysis and would like R. Schooley to participate. He added that the analysis process has not yet commenced.

9.3 Strategic Plan – L. Sparks

L. Sparks referred the members to the revised operational plan/compliance report and confirmed that reference to the Union contracts has been incorporated. Further training will be scheduled for the month of August (board meeting) and TNG will be invited to facilitate.

9.4 SF Site Redevelopment – K. Van Der Meer

Due to K. Van Der Meer's absence, this matter will be included with Item 11.3 – Building Committee Report.

10. NEW BUSINESS

10.1 OHA Members Consultation – June 24, 2011 – L. Sparks/T. Stepanuik

L. Sparks and T. Stepanuik confirmed that they participated in an OHA members' only consultation. L. Sparks reported that 94% of Ontario hospitals agreed that integration was the direction to take. Item 12.2 relates to Item 10.1.

T. Stepanuik advised that the premise for the consultation was integration and roles of hospitals. He added that the OHA has a similar mindset that should the Conservative Party be elected in the fall, there may be significant changes with LHINs.

L. Sparks reported that the discussions were philosophical and the government needs solid and tangible solutions.

10.2 Meeting with SE LHIN Representatives (June 20, 2011) – T. Stepanuik

- nothing further to report (included in consent agenda and operational review briefing note)

11. BOARD COMMITTEE REPORTS

11.1 Board Quality Committee (June 9, 2011 meeting) – L. Hendriks

L. Hendriks reported that the committee convened on June 9 and discussed the quality & risk management framework (earlier in meeting). The members discussed at the meeting the possibility to change questions (on patient satisfaction survey) with NRC Picker. As NRC Picker are considering the modification of some questions, the hospital will not make any changes at this point.

11.2 Finance Committee (June 23, 2011 meeting) – R. Schooley

11.2.1 Financial Summary

11.2.2 Funding Inadequacy

11.2.3 Energy Report

R. Schooley provided his report of the Finance Committee and noted that the monthly financial information was circulated in the meeting materials. He reported that for the month of May, there was a deficit in the amount of \$200,000 (for 1st two months). He assured the board that senior management is not taking this as “status normal” and working to develop solution(s).

R. Schooley reported that Hospital OR committee met recently with management to discuss financial issues specific to the OR and the overall impacts on budget. The group is attempting to mitigate the issues. B. Allen noted that the cost overruns are largely due to OR matters.

K. Van Der Meer arrived at the meeting at 9:02 a.m.

R. Schooley commented that the funding shortfall for redevelopment is significant.

11.2.3 Energy Report (Honeywell)

R. Schooley informed the board that the Honeywell report outlined energy consumption and savings initiatives. He added that there are significant capital costs for these initiatives. There was a lengthy discussion at the recent Finance Committee meeting regarding how the financing will be arranged.

Discussion ensued regarding what the financing options would be. R. Schooley indicated that one option is to extend the line of credit. He added that T. Stepanuik and B. Allen have been charged with exploring financing options. R. Schooley advised that there may be some grants available for “green initiatives”. T. Stepanuik advised that the hospital did receive \$25,000 from the Ontario Hospital Association for green initiatives and this has been applied to the Honeywell report.

At this point, R. Schooley put forward a resolution and asked the members to be aware that the resolution will encompass items for redevelopment shortfall, Honeywell and IT.

RESOLUTION No. 77/11

*MOVED by R. Schooley
SECONDED by M. Ross*

THAT the Board of Directors of the Perth and Smiths Falls District Hospital accepts the recommendation of the Finance Committee to direct the President & CEO to explore

financing options with various financial institutions for matters regarding redevelopment, Honeywell initiative (energy project) and operating IT and report to the Board of Directors;

FURTHER that the Board of Directors permits the Executive Committee to approve the financing options recommended by the President & CEO.

CARRIED.

11.3 Building Committee (June 27, 2011 meeting) – K. Van Der Meer

K. Van Der Meer reported that progress continues on the SF redevelopment project. The move held at the end of May went well with the assistance of Wills Transfer. There continue to be issues with the contractor such as the delay claim submitted by Aecon to the Hospital. He reported that the hospital has sought the advice of a delay claim firm in the matter.

K. Van Der Meer further reported that the drawings of the new ambulance canopy were shared with the members of the Building Committee. Work continues on developing a privacy screen for the open sections of the pick-up/drop-off (ambulance space) at the ER entrance.

He also noted that there continue to be a few issues with the fire lane at the Elmsley Street entrance and visitors parking in this area.

K. Van Der Meer added that there will be new illuminated signage for the SF Site that will include more information assist visits and properly direct them to the main entrance and ER. He added that there will also be an illuminated sign over the ER ambulance canopy.

T. Stepanuik advised that the costs for engaging this firm could range between \$50,000 to \$70,000. He added that the firm will assess and review the validity of the delay claim and noted that a preliminary analysis has been conducted. He anticipates having a recommendation for the Building Committee and/or Board at the August meetings. The hospital will ask for costs incurred, if successful.

T. Stepanuik has requested the assistance of the Ministry of Health & Long-Term Care with respect to costs incurred with review. He added that neither party will be able to meet until September.

T. Stepanuik reported that TDF is a specialized delay claim firm located in the Washington, DC area. This firm has undertaken extensive work in Ontario and with Oslers (hospital's legal counsel). He advised that the three other firms referred to the hospital had had previous relationships with Aecon. Per Oslers (legal counsel), the hospital was advised to engage a firm with limited involvement with Aecon.

RESOLUTION No. 78/11

MOVED by K. Van Der Meer

SECONDED by L. Hendriks

On April 8, 2011, the Perth and Smiths Falls District Hospital received a delay claim submission from Aecon Buildings Inc. ("Aecon"). The delay claim sets out that Aecon is seeking a change order in the magnitude of \$687,192 regarding Phase 3A (period from the turnover of Phase 2 - June, 2010 to March of 2011).

In an effort to demonstrate due diligence, and recognizing the detailed claim material and the magnitude of the claim, the hospital needs to review and assess the claim. Given the specialized nature of the work is was recommended, per the briefing note authored by the President & CEO dated April 21 to consider the engagement of a delay claim specialist to review the claim which would allow the Perth and Smiths Falls District Hospital to formulate an informed and valid recommendation.

BE IT RESOLVED THAT:

The Building Committee hereby recommends to the Board of Directors of the Perth and Smiths Falls District Hospital to approve the engagement of the delay claim specialist firm, TDF Inc. to lead for the hospital in the review of the delay claim as put forward by Aecon and to facilitate the process involved.

CARRIED.

K. Van Der Meer also provided an update on the Change Order summary and noted that submissions have been made to the Ministry of Health & Long-Term Care. B. Allen clarified that the delay claim change order has not been included on this list.

K. Van Der Meer forward comments he received from a former patient and family regarding the hospital and its services. The family indicated that the new building and services were impressive.

R. Schooley raised a matter regarding the high level of volume at the hospital. He noted this when he was leaving a meeting at the SF Site. He noted that due to the high volume there appeared to be some confusion. He added that in the short time he was leaving, there were five ambulances at the entrance. T. Stepanuik noted that it is not a regular occurrence to have five ambulances and that management is aware of the issue.

M. Ross left the meeting at 9:20 a.m.

12 OTHER BUSINESS

12.1 3SO Annual General Meeting – T. Stepanuik

12.1.1 Annual Report – Board Chair

12.1.2 Annual Report – General Manager

12.1.3 Financial Statements (Year Ended March 31, 2011)

T. Stepanuik confirmed that per the annual financial statements for 3SO, the organization is balanced.

12.2 OHA/OACCAC Policy Advocacy Information

12.2.1 Four Pillars – Summary of Recommendations

12.2.2 Four Pillars – Key Messages

- item was discussed earlier in the meeting.

13 DATE OF NEXT MEETING

The Annual General Meeting will be held on Tuesday, June 28 24, 2011 at 4:00 p.m., Main Boardroom, GWM Site.

The next regular meeting of the Board will be held Tuesday, August 23, 2011 at 7:30 a.m. GWM Boardroom.

14 ADJOURNMENT

RESOLUTION No. 79/11

*MOVED by K. Van Der Meer
SECONDED by R. Schooley*

THAT the meeting of the Perth and Smiths Falls District Hospital Board of Directors be adjourned at 9:24 a.m..

CARRIED.

"Larry Sparks"

"Todd Stepanuik"

Larry Sparks, Chair

Todd Stepanuik, Secretary